



Meeting: Community Safety Partnership Board

Date: 27th March 2014

Report Title: Year end roundup 2013-14

Report of: Hazel Simmonds, Interim Head of Service

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1. Purpose of the report

- To report on progress against key commitments in the Community Safety Strategy and the Corporate Plan
- To report on progress against each strategic outcome
- To celebrate achievements and raise areas for attention under point 6.

2. State link(s) with Other Plan Priorities and actions and /or other Strategies

- 2.1. Addressing the prevention and reduction of crime, the fear of crime, the harm caused by drugs and alcohol; anti-social behaviour and reducing re-offending are priorities that sit under the Council Plan. These remain top priorities for residents.

3. Recommendation

That board members note the achievements to date and the areas highlighted for further attention at the end of each section and how these link to delivery plans for 2014-15

4. Overall progress - Corporate Plan 2013 – 2015

- Community Safety has been re-stated as a corporate priority and robust governance structures are now in place.
- The CSP delivery has closely supported all five Council Plan principles of applying a one borough focus; investing in prevention and early help; promoting equality/addressing disadvantage; empowering communities and working in partnership.
- This is particularly evident in the much stronger links across disciplines within the Council and joint working around the corporate

programmes such as Tottenham Regeneration, Customer Service Transformation and the Haringey 54,000 as well as Families First and Safeguarding youths and adults from abuse. Further examples include the work commissioned in the community (e.g. Muslim outreach) and a renewed partnership emphasis on vulnerable women, victims, integrated offender management and those at risk of gang affiliation.

- The CSP is meeting all expected targets in the Corporate Plan except two: Youth re-offending and repeat referrals to the high risk panel for DV cases (MARAC). However, recent figures for youth re-offending show that this is starting to decline. The proportion of repeat referrals to the MARAC has also reduced from 13.5% to 9% and an audit is being undertaken to further understand and maybe renegotiate this target. Specific successes are reported in section 6 below.

5. Overall progress – Community Safety Strategy 2013 – 2017

- A comprehensive strategic assessment helped the partnership to formulate a new strategy; agree a vision and focus successfully on fewer top priorities.
- The CSP submitted a high quality bid to the Mayor's Office for Policing and Crime (MOPAC) and gained 20% uplift in funding. Haringey has performed very well against the expectations and targets in the bid and is one of only a few boroughs to have completed successful quarterly returns. This helped to secure funding for the year ahead which has now been confirmed. The borough's reputation for delivery and best practice is among the strongest in London.
- Matched funding against the MOPAC bid was secured and has been invested in high quality leadership across the strategic outcomes.
- The partnership has improved its performance monitoring framework with senior lead officers being held to account for each outcome. Regular performance meetings have served to raise the collective understanding and challenge of individual indicators and achieved joint ownership. Quarterly reporting has been smoother as a result.
- At the end of Q3, the partnership delivery plan was on track to deliver every action across all outcomes with the exception of a full communications strategy and this will be formalised in the 2014-15 plan.
- Partners have worked constructively with communities and their representatives to increase the flow of real time information; monitor

tensions; build resilience against violent extremism and engage with young people.

- Joint working has increased between the CSP and Health & Wellbeing Board, for example, in relation to offender management and alcohol-related harm. Links between the CSP and the Local Safeguarding Children's Board are strengthening around key issues such as child sexual exploitation and domestic/gender-based violence.

6. Progress against outcome areas

6.1 Outcome 1: Confidence in policing and community safety

- Haringey police regularly monitor progress against their confidence plan. Overall confidence levels have risen from the lowest in London (50%) to 57% this year. Local residents have reported greater confidence in their treatment by police and the level of police engagement in the community (MPS survey Q3).
- The CSP has engaged the Council's youth services in planning a series of focus groups for young black men around Stop and Search to be delivered early in 2014-15. Haringey police is now focusing on increasing reporting and feedback from BME residents which will continue into next year.
- A successful Community Reference Group was established during the Mark Duggan Inquest and will continue and strengthen in the coming year.
- The core Safer Neighbourhood Board (SNB) has been established and has met once. Recruitment is underway for lay members and a part time project support officer. The final board will meet in April to honour the Mayor's deadline. Three new Cluster Panel Chairs have been elected and will become members of the SNB.
- Community Safety became a 'gold' area for media activity this year. The frequency and positive nature of press releases and success stories has risen significantly. Both the police and council have considerably increased the use of social media including twitter.
- The Community Safety Team has worked with trained Young Commissioners to commission projects on Stop and Search and the provision of expert support to young victims of crime and ASB.

Areas for attention:

- According to the latest MPS perception survey (Q3), there is more work to be done in Haringey around perceptions of police effectiveness in areas such as drug dealing/use and police visibility. Improvements are also needed in dealing with local ASB in partnership with the Council (see 2014-5 delivery plan outcome 1).
- The CSP will need to work closely with Victim Support and other partners to prepare a robust bid for victim services via MOPAC for submission in Q3 next year (see 2014-15 delivery plan outcome 5).
- More co-ordination is required across the whole partnership in relation to engagement with over-represented and at risk BME communities (see 2014-15 delivery plan outcomes 2 and 6).

6.2 Outcome 2: Prevent and minimise gang-related activity and victimisation

- The Integrated Gang Unit (IGU) has co-located with the IOM and is now operational
- More effective support is being offered to victims of gang-related crime by a specialist within Victim Support
- An alcohol-related violence data sharing protocol has been signed with North Middlesex Hospital, facilitated by the DAAT Strategic Manager in Public Health, following good practice in Cardiff.
- Mapping work has been commissioned for Q4 to gain better insight into the trends surrounding gang activity
- Haringey is in the final round with MAC UK as a potential 4th London pilot for mental health outreach to chosen gang affiliates. This would bring a resource of approx. £1.2 million to the borough
- The Gang Exit Project, delivered by NACRO, will continue in-house as part of the new integrated team. There are good signs that this intensive, one-to-one support is reducing re-offending among the cohort of 17 with 12 clients having either not re-offended or having significantly reduced their likelihood of reoffending, measured by a gravity score.

Areas for attention

- We need the ability to address emergency support esp housing needs.
- We lack full intelligence about gang activity and affiliates (including fully mapping violent and sexual trends).
- The Gang Action Group is being reviewed to improve effectiveness.
- Partnership efforts are required to identify opportunities and resources for early intervention.

(These are picked up in the 2014-5 delivery plan outcome 2)

6.3 Outcome 3: Domestic and gender-based violence/abuse

- Domestic and gender-based abuse has been re-stated as one of the most important priorities for the CSP and Corporate Plan.
- A single, strategic lead role has been established and new governance arrangements are in place.
- There is greater understanding of the complexities and gaps in service across the partnership.
- Investment has increased during the year for Independent DV Advocates.
- Materials have been circulated widely to raise awareness and joint sessions have been held between the strategic and operational groups.
- Higher numbers of women are reporting domestic violence indicating an increase in confidence (40% of violence with injury is now DV related, up 5%).
- Funding was identified to commission perpetrator programmes ahead of schedule.
- Joint working across the CSP and Health & Wellbeing has strengthened.
- A mapping audit of service responses has been completed.

Areas for attention:

- Further work is needed with health professionals and GPs to roll out early identification and referral.
- Agreement is required on improving our collective response to violence against women and girls including prevention, early intervention, crisis and risk management.
- A co-ordinated and joint approach is required to commissioning.
- Performance indicators remain a challenge in this area and some may be renegotiated.
- Data sharing needs to be improved across the partnership.

These all feature in the 2014-5 delivery plan outcome 3

6.4 Outcome 4: Reduce reoffending – Integrated Offender Management (IOM)

- Due to strong commitment from key partners, the new IOM team has successfully co-located under a single structure and the governance now includes the integrated gangs unit
- A key MOPAC target is being exceeded with a substantial increase in the cases being handled by the team (209 up from 70)
- Early signs indicate that the work is already having a real impact on reducing the reoffending of the cohort and will be reported in Q4
- The team is already working closely with lead partners in drug intervention and with mental health professionals
- A recent stocktake by the Policing College praised the model as innovative especially for the range of offenders in the cohort including

females. Both the Home Office and MOPAC consider the model in Haringey to be best practice.

Areas for attention

- Establish a single working practice under one management and one culture will take time (see 2014-5 delivery plan outcome 4).
- Monitoring the impact of changes within offender management (Transforming Rehabilitation) and establishing relationships with newly established contract areas (see 2014-15 delivery plan outcome 4).
- Work on an equalities impact assessment remains on the agenda.

Outcome 5: ASB and property crimes

- Joint tasking arrangements and attendance will be strengthened as a priority.
- Additional resources have been obtained for a peripatetic police team to be directed by the above tasking group.
- Haringey is due to exceed its overall 5% MOPAC crime reduction target.
- A single tracking system for capturing and dealing with ASB has been established within the Anti-Social Behaviour Action Team.
- The partnership has improved the co-ordination of crime prevention publications and distribution as well as swift responses to crime spikes.
- CAD calls to police regarding ASB have reduced from 3,756 to 2,501.
- Referrals of vulnerable and repeat ASB cases to the action group have built up over the year with 17 of the 28 (61%) cases needing no further action.
- There have been had significant successes from joint operations (inc. joint planning) such as Summer Initiative, Halloween and Alcohol awareness week with contributions from the fire service.
- The Drug Intervention Project is successfully treating substance misusers who are committing property crimes. DIP in Haringey is outperforming the London average.

Areas for attention:

- Further work is needed specifically in town centres, working with businesses and regeneration staff
- Commissioning of fit for purpose victim services from MOPAC

These feature in the 2014-15 delivery plan outcome 5

Outcome 6: Preventing violent extremism

- A multi-agency Steering Group is in place and well attended
- The situational analysis research was very successful and will continue to steer the annual delivery plans
- All funding applications to the Home Office have been successful
- Two part-time Muslim Outreach Workers have been appointed via the Haringey Race Equality Council to build resilience and capacity in the community
- Haringey is well placed to meet the new Home Office rules around senior support to the agenda. Not all boroughs are in this position
- A new problem-solving approach to Channel referrals has been established in close partnership with central MET
- WRAP training has been delivered to key partners and services that come into direct contact with vulnerable individuals.

Areas for attention

- Funding is only pledged until end of March 2015 but is likely to continue
- Referrals from schools, further education and health services need attention
- Need to improve the quality of data and intelligence around vulnerability

These are picked up in the 2014-15 delivery plan outcome 6

March 2014